

# Kathy Greenlee

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## Summary

A chief executive officer with twenty-five years of state and federal government experience. A collaborative leader skilled at program oversight, policy development, and agency management.

## Areas of Experience

Aging, disability, nursing home care, elder abuse, Medicaid long-term supports and services, community-based services, Medicare post-acute care, advance care planning, LGBTQ health and aging, health policy, insurance.

## Executive Management

Chief executive of federal government agency and state agency. Responsible for all aspects of management including oversight of personnel, budget, accounting, program funding and implementation, policy development, external affairs.

## Organization Creation

Established new federal agency and oversaw subsequent reorganizations.

## Program Oversight

Administered federal and state aging, disability, and Medicaid programs, including distribution of formula and discretionary grants. Provided strategic vision for new programs. Supervised implementation of ongoing and legacy programs. Established new national data reporting system for state adult protective services.

## Policy Development

Developed public policy at the international, national, and state level. Attended to policy issues within own agency and collaborated on policy development with peer organizations, internally and externally. Chaired federal department-wide committee related to LGBTQ health.

## Government Affairs

Regulated private insurers, all lines. Managed state-level nursing home inspection program. Provided testimony to Congressional and state legislative committees on budget and substantive concerns.

## Public Engagement

Worked with external stakeholders ranging from private business to individual consumers. Made hundreds of speeches to audiences ranging from a handful to many thousand. Used video platforms for virtual presentations.

## Experience

### Greenlee Global LLC, current

Independent consulting services and public speaking. Provide technical assistance and support to state agencies, including aging, disability, adult protective services, and Medicaid. Build and maintain relationships with community-based organizations. Served as Kansas COVID-19 LTSS Liaison in 2020. Maintain national visibility and engagement on issues relating to elder abuse.

### **Center for Practical Bioethics, 2016 to 2018**

Vice President for Health & Aging Policy. Worked on issues relating to advanced illness, end-of-life care, Physician Orders for Life Sustaining Treatment (POLST).

### **U.S. Department of Health & Human Services, 2009 to 2016**

Assistant Secretary for Aging. Nominated by President Obama, confirmed by U.S. Senate. Created Administration for Community Living, 2012, and served concurrently as Administrator. Provided national leadership for programs supporting people with disabilities and older adults. Agency had 200 staff and budget of \$1.9 billion. Coordinated with White House to organize 2015 White House Conference on Aging. Chaired Elder Justice Coordinating Council.

### **Kansas Department on Aging, 2006 to 2009**

Secretary of Aging. Served as head of cabinet agency. Responsible for Older Americans Act programs, distribution of Medicaid payments for nursing home residents, oversight of Medicaid home and community-based waiver for frail elderly, enforcement of nursing home regulations.

### **Office of Kansas State Long-Term Care Ombudsman, 2004 to 2006**

State Long-Term Care Ombudsman. Advocated for the rights of nursing home residents.

### **Office of Kansas Governor Kathleen Sebelius, 2002 to 2003**

Chief of Staff/Chief of Operations. Served as chief of staff during gubernatorial transition and first legislative session. Assisted in interviewing staff, cabinet, judicial nominees. Oversaw budget for the office and Governor's residence.

### **Kansas Insurance Department, 1995 to 2002**

General Counsel. Worked closely with other divisions, including financial surveillance. Coordinated with outside special deputy liquidator. Led team that evaluated proposed conversion and sale of Blue Cross/Blue Shield of Kansas. Director, Consumer Assistance Division. Responded to inquiries from consumers and legislators.

### **Office of Kansas Attorney General, 1991 to 1995**

Assistant Attorney General. Consumer Protection Division. Division of Alcoholic Beverage Control.

### **Education**

University of Kansas

School of Law, Juris Doctor, May 1988. Admitted to Kansas Bar, September 1988

School of Business, B.S. Business Administration, January 1985

### **Other Current Interests**

National Council on Aging, Chair, Board of Directors

National Academies of Medicine, Committee on Quality of Care in Nursing Homes

National Academies of Medicine, Forum on Aging, Disability, and Independence

American Society on Aging, Generations publication, Board of Directors

Kansas Attorney General Elder and Dependent Adult Abuse Prevention Council

Adjunct Professor of Law, University of Missouri Kansas City School of Law

Leadership in Aging Network, Kansas City, Member

### **Numerous Awards and Recognition**