

INTERNATIONAL HEALTH & HUMAN SERVICES EXECUTIVE

A visionary thought leader, innovator, and manager with 20+ years of state, federal and international executive experience. A leader with a demonstrated commitment to public service with a deep appreciation of the dignity and independence of older adults and people with disabilities of all ages. An expert who has led public policy at the international, national, and state level.

- Leadership and Advocacy
- Health, Aging and Disability Policy
- Public Policy Strategy
- Advocacy and Coalition Development
- Organizational Development
- Budget Development and Finance
- Congressional/Legislative/Regulatory Relations
- Program Management
- Communication and Media Relations
- Public Speaking

POLICY AREAS OF EXPERTISE INCLUDE:

- Elder Abuse and Financial Exploitation
- Aging & Disability Program Services
- Community-based organizations & Delivery system reform
- Health and Aging
- Long-Term Care
- Advanced Illness and End-of-Life
- LGBT Aging and Health
- International Aging Policy

EXPERIENCE

Greenlee Global LLC

Kathy Greenlee, CEO

Independent consulting services. After a 25 year career in public service, Kathy has developed a deep expertise in the areas of aging, long-term care, disability, elder abuse, health care and community service innovation, and LGBT health. Her goal is to engage with local, regional, national, and international partners to advance programs, policies and system reforms aimed at improving people's lives. She is particularly attuned to the relationships between health, independence, and security.

Center for Practical Bioethics

Senior Health Policy Advisor

September 2018 — present

Vice President for Health and Aging Policy

November 2016 — August 2018

Work focuses on issues that impact older adults and people with disabilities to promote and provide visibility to policies related to health and independence. Part of a local collaborative working to bridge the divide between healthcare and community services. Currently studying elder abuse prevention and response efforts in Kansas and continues to champion the problem at the national level. Works on projects such as Transportable Physician Orders for Patient Preferences, serious illness and end-of-life care, and advance directives. Also advises the Center on pending legislative and regulatory matters.

U.S. Department of Health and Human Services

Assistant Secretary for Aging, Administration on Aging

Administrator, Administration for Community Living

June 2009 — July 2016

Nominated by President Barack Obama, Confirmed by the United States Senate

Created the Administration for Community Living (ACL) and simultaneously maintained position as Assistant Secretary for Aging. Responsible for leadership and management of the Administration on Aging and program implementation of the Older Americans Act (OAA). Provided national leadership for programs supporting people with disabilities and older adults. Established a strong public policy team with expertise in Medicaid, Medicare, managed care, and long-term supports and services. Increased business acumen of community-based organizations positioned to be part of delivery system reform. Prepared and presented agency budget to the HHS Secretary's Budget Council, Office of Management and Budget, and Congress. ACL grew through a series of legislative and administrative actions; the agency had in excess of 200 staff and a budget of \$1.9 billion at the end of 2016.

SPECIAL PROJECTS

Elder Justice

Demonstrated national and international leadership to establish a high level of public and private sector engagement around elder abuse, resulting in significantly increased visibility for the issue.

- On behalf of the White House, established the Elder Justice Coordinating Council and served as de-facto chair on behalf of the HHS Secretary.
- Established the first federal home for Adult Protective Services (APS), created the first national data reporting structure for voluntary use by states and developed the first national guidelines for states.

- Advanced the cause of elder abuse with international partners, including the US Department of State, the World Health Organization, the United Nations Human Rights Council, the United Nations Open-Ended Working Group on Aging, the United Nations Commission on the Status of Women, and the US Missions in Geneva and New York City.

HHS LGBT Issues Coordinating Committee

Served as co-chair for the HHS LGBT Issues Coordinating Committee from 2010 to 2016. The committee was actively involved in policy and program development on behalf of LGBT individuals.

Community Living Assistance Supports and Services Program (CLASS)

Served as the Administrator of CLASS from April 2010 to December 2011. CLASS, part of the Affordable Care Act, called for the creation of a voluntary long-term care finance program.

Kansas Department on Aging (Topeka, Kansas)

January 2006—June 2009

Secretary of Aging

Served as head of cabinet agency for Governor Kathleen Sebelius. Responsible for the administration of Older Americans Act programs, distribution of Medicaid payments for nursing home residents, oversight of Medicaid home and community-based waiver for frail elderly, and regulation of nursing home licensure and survey.

Office of State Long-Term Care Ombudsman

August 2004—January 2006

State Long-Term Care Ombudsman

Kansas Department on Aging

November 2003—July 2004

Assistant Secretary of Aging

Office of Governor Kathleen Sebelius

November 2002—October 2003

Chief of Staff/Chief of Operations

Served as Chief of Staff during gubernatorial transition and first legislative session. In July 2003, became Chief Operating Officer. Assisted in interviewing and hiring members of the Governor's cabinet and staff and candidates for judicial appointments.

Kansas Insurance Department

January 1999—November 2002

General Counsel

Supervised 15 legal division staff, including 6 attorneys. Worked closely with other divisions, including financial surveillance. Coordinated with outside special deputy liquidator regarding insolvency proceedings. Led team of regulators who evaluated proposed conversion and sale of Blue Cross/Blue Shield of Kansas.

April 1995—January 1999

Director, Consumer Assistance Division

Responded to inquiries from consumers and legislators. Supervised 25 staff including Wichita office, market conduct unit and senior health insurance assistance program.

Office of the Kansas Attorney General

August 1991—January 1995
Assistant Attorney General

Legal Aid Society of Topeka

July 1989—April 1991
Staff Attorney

BOARDS AND COMMISSIONS

National Council on Aging (Washington, D.C.)
American Bar Association, Commission on Law and Aging (Washington, D.C.)
National Academies of Medicine, Forum on Aging, Disability & Independence (Washington, D.C.)
Saint Luke's Health System, Home Care & Hospice (Kansas City, MO)
Community Legal Access (Springfield, MO)

PUBLICATIONS

How Should We Address Elder Abuse? One State's Efforts — www.HealthAffairs.org

"Leaving the Farm" — *Journal of the American Society on Aging*

"Providing Specifically Designed Services for LGBT Elders and Traditional Services Welcoming to All"
— *Aging Today*

"Taking a Stand Against Elder Abuse" — *Journal of the American Society on Aging*

"Making Our Own Decisions About Serious Illness" — *Public Policy and Aging Report, The Gerontological Society of America*

"Suicide and Depression in Older Adults: Greater Awareness Can Prevent Tragedy" — *Generations*

"Whatever Happened to Long-Term Care Reform?" — *Practical Bioethics*

"The Americans with Disabilities Act: Before and After the Fall" — *Practical Bioethics*

World Elder Abuse Awareness Day (#WEADD) — *Practical Bioethics*

AFFILIATIONS

John A. Hartford Foundation, New York
Sunflower Foundation, Topeka
Education Development Corporation, Boston
University of Missouri Kansas City (UMKC) School of Law, Kansas City
UMKC Consortium on Aging in the Community, Kansas City
Center for Practical Bioethics, Kansas City
Mid America Regional Council, Kansas City

AWARDS AND RECOGNITIONS *Abbreviated list*

- Arthur Flemming Award, National Association of States United for Aging & Disability, August 2017
- 2016 Hollis Turham Advocacy Award, National Association of State Long-Term Care Ombudsman Programs
- Caring Award, Kansas Advocates for Better Care, October 2016
- Leadership Award, National Association of Area Agencies on Aging, July 2016
- Rosalie Wolf Memorial Elder Abuse Prevention Award, National Committee for the Prevention of Elder Abuse, March 2016
- 2015 50 Influencers in Aging, PBS' Next Avenue public media
- 2014 Elma Holder Founder's Award: Outstanding leadership and advocacy for quality long-term care and elder justice, National Consumer Voice for Quality Long-Term Care
- 2014 President's Award: Notable contributions to the field of guardianship, National Guardianship Association
- 2014 Vanguard of Innovation Award: Outstanding leadership and advocacy for safety and security of older adults, American Association of Service Coordinators
- Distinguished Professor for 2012: Considerable contributions in the field of aging, University of California, Los Angeles (UCLA)
- 2011 Special Board Award: Outstanding leadership in bringing to the fore the protection of elders and vulnerable adults everywhere, National Adult Protective Services Association

PUBLIC SPEAKING

Nationally recognized public speaker. These speeches stand out as particularly important:

- National Association of Area Agencies on Aging, July 2015: Highlighted funding opportunities as community-based organizations expand their business capacity to integrate with health care delivery
- United Nations Human Rights Council, September 2014: Highlighted the global problem of elder abuse
- Conference of Chief Justices and Conference of State Court Administrators, July 2014: Discussed the importance of state courts in the response to elder abuse
- National Association of States United for Aging and Disability, September 2013: Highlighted the importance of advocacy in the fields of aging and disability
- American Society on Aging, March 2013: Reflected on aging and disability in the context of multiculturalism

EDUCATION

University of Kansas

- School of Law, Juris Doctor, May 1988 (Admitted to the Kansas Bar, September 1988)
- School of Business, B.S. Business Administration, January 1985